



MarketTracker™

Human Capital Sector M&ACovering the six months to 31st July 2023

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HUMAN CAPITAL SECTOR M&A

Covering the six months to 31st July 2023



"Despite a challenging economic backdrop globally, quoted market share prices in the Human Capital Sector for the period remained above most all-share indices, although with some volatility.

As for underlying valuation multiples for the sector, these were relatively flat, which we believe is explained by tough market conditions having already been priced into valuation.

M&A activity in the Human Capital sector remained resilient compared to the wider M&A market, with a high volume of deals completed by Private Equity through a mix of primary and buy-and-build investments. Buyers were acquiring overwhelmingly technology and SaaS platforms as the Human Capital Sector continues its digitisation journey."

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HUMAN CAPITAL SECTOR M&A - KEY TAKEAWAYS

Covering the six months to 31st July 2023



Quoted Market Valuations

Despite a challenging economic backdrop globally. quoted market share prices in the Human Capital Sector for the period remained above most allshare indices, although with some volatility

SEE PAGE 5



Buyer & Investor Activity in the Period

The M&A market remained resilient over the past six months with a high volume of deals completed by Private Equity buyers through a mix of primary and buy-and-build investments.

SEE PAGE 9



EBITDA Valuation Multiples

Over the last six months, Human Capital Sector valuation multiples were relatively flat, which we believe is explained by tough market conditions having already been priced into valuation.

SEE PAGE 6

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ANALYSIS OF DEALS BY ACQUIRED COMPANIES

Analysis of Deals by Acquired Companies

SEE PAGE 10

About Boxington

Boxington is an internationally respected, research-driven, independent M&A advisory house, specialising in advising shareholders of companies across the Business services & technologies sector globally including the Human Capital sector.

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Our Services



Advisory

Preparation

Unrivalled Buyer & Investor Coverage for the Sector



SEE PAGES 14-19



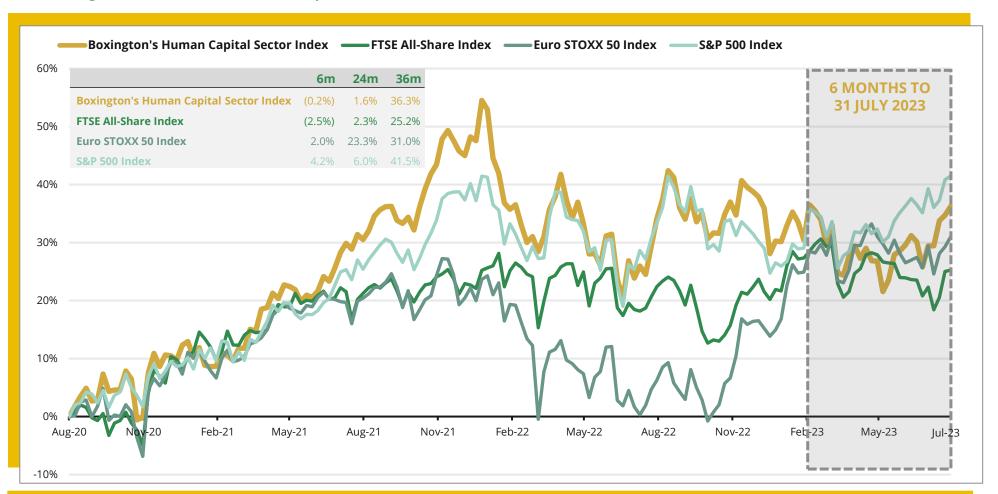
VALUATION

COVERING THE LAST SIX MONTHS TO $31^{\rm ST}$ JULY 2023

QUOTED MARKET VALUATIONS



Covering the six months to 31st July 2023



Despite a challenging economic backdrop globally, quoted market share prices in the Human Capital Sector for the period remained above most all-share indices, although with some volatility.

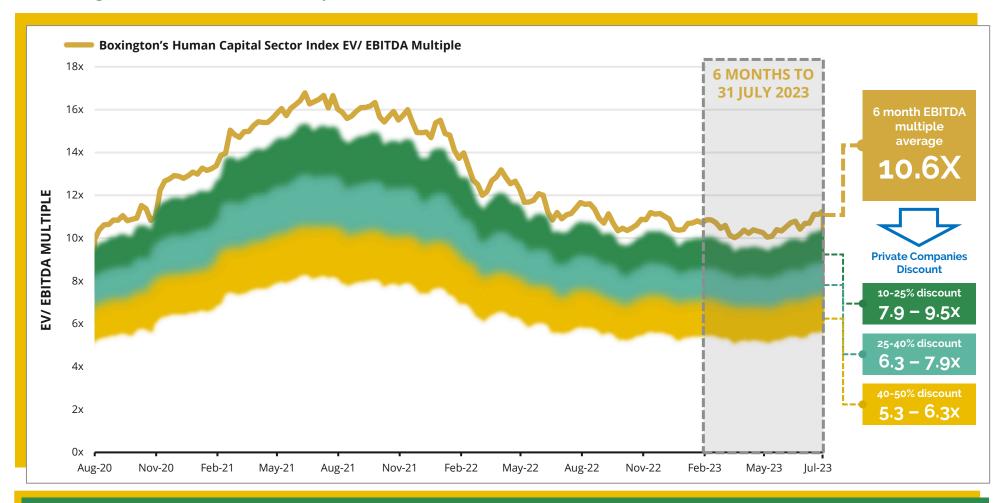
^{*} Boxington's Human Capital Sector Index is a composite of 16 quoted comparable companies.

^{*} Source: REFINITIV \(\subseteq \)
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EBITDA VALUATION MULTIPLES

Covering the six months to 31st July 2023





Over the last six months, Human Capital Sector valuation multiples were relatively flat, which we believe is explained by tough market conditions having already been priced into valuation.

^{*} Boxington's Human Capital Sector Index is a composite of 16 quoted comparable companies.

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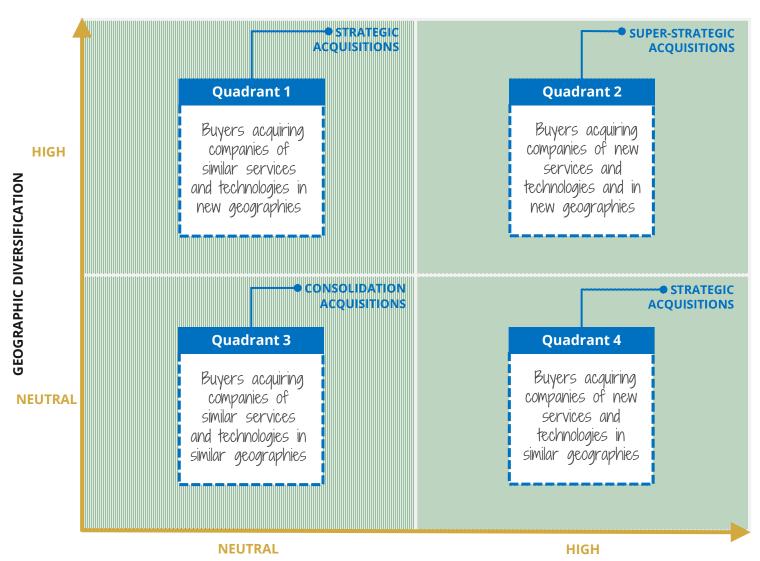
DEAL ACTIVITY

COVERING THE LAST SIX MONTHS TO $31^{\rm ST}$ JULY 2023

BUYER & INVESTOR ANALYSIS

Covering the six months to 31st July 2023





We analyse buyer activity in the sector to determine whether their acquisitions are "consolidations", "strategic" (geographic or sector diversification), or "super-strategic" (both geographic and sector diversification).

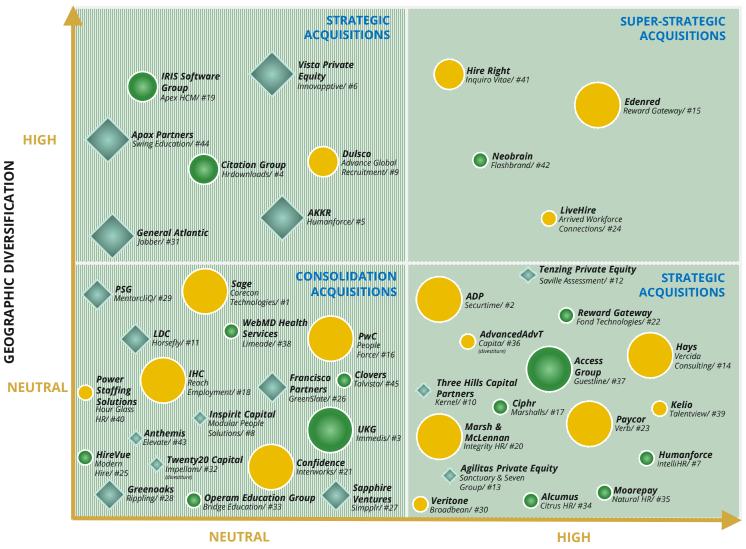
In our experience, there is a strong correlation between these deal categories and deal valuation, with consolidation deals attracting lower valuation multiples compared to strategic and super-strategic acquisitions.

SECTOR DIVERSIFICATION

BUYER & INVESTOR ACTIVITY IN THE PERIOD



Covering the six months to 31st July 2023



Commentary The M&A market remained resilient over the past six months with a high volume of deals completed by Private Equity buyers through a mix of primary and buy-and-build investments. **Buyer Type** Strategic Strategic backed by PE Private Equity (PE) **Buyer Size** Large Medium Small Key **Buyer Name** Edenred Reward Gateway/ #15 Acquired Company/ #Deal ref

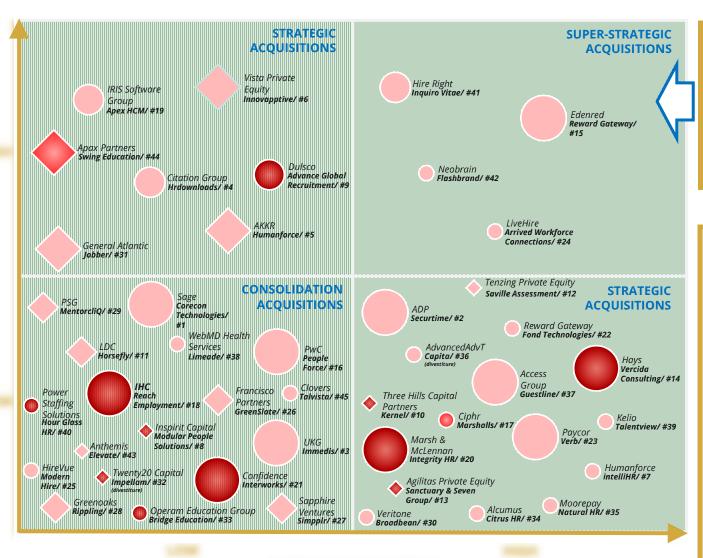
SEE PAGES 11-13 FOR DEAL LISTINGS

SECTOR DIVERSIFICATION

ANALYSIS OF DEALS BY ACQUIRED COMPANIES



Covering the six months to 31st July 2023





Commentary

Buyers in the M&A market were acquiring overwhelmingly technology and SaaS platforms as the Human Capital sector continues its digitisation journey.

Acquired Company

Services

Tech-enabled services

Technology/ SaaS

KEYNOTE HUMAN CAPITAL DEALS

Covering the six months to 31st July 2023



#	Buyer	НQ	Target	НQ	Target Description	Deal Size	Buyer Type
1.	sage		Corecon		Preconstruction and project management solutions	n.d.	Strategic
2.	AP .		*securtime	0	Provider of time and attendance solutions in the APAC region	n.d.	Strategic
3.	UKG		immedis	-	Global payroll provider with technology and services supporting over 160 countries	n.d.	Strategic (PE)
4.	O Citation		HRdownloads.	*	Provider of HR software, content and advisory support	n.d.	Strategic (PE)
5.	AKKR		humanforce	* · ·	Provider of workforce management solutions	n.d.	Private Equity
6.	VISTA EQUITY PARTNERS		 ⊗ INNOVAPPTIVE		SaaS based connected worker platform	n.d.	Private Equity
7.	humanforce	* ·	intellihr	* ·	HCM platform providing workforce management and payroll solutions	£40m	Strategic (PE)
8.	Inspirit		Capita Modular People Solutions		Divestiture – Supports clients recruit, train, deploy and develop their workforce	£21m	Private Equity
9.	DULSCO		& AGR		Specialists in the supply of skilled personnel to the Energy market	n.d.	Strategic
10.	TH CP		kernel		Platform that invests in and operates recruitment businesses globally	n.d.	Private Equity
11.	ELDC		norsefly labor market analytics		Al-based talent analytics platform	n.d.	Private Equity
12.	💫 TENZING		Saville Assessment		Talent assessment and development platform offering psychometric assessments	n.d.	Private Equity
13.	AGILITAS		SANCTUARY		Provider of health and social care recruitment services	n.d.	Private Equity
14.	HAYS		VERCIDA CONSULTING		Provider of diversity, equity and inclusion services	n.d.	Strategic
15.	Edenred		Reward Gateway		Employee engagement company offering a unified suite of solutions	£1,200m	Strategic

KEYNOTE HUMAN CAPITAL DEALS

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Covering the six months to 31st July 2023

#	Buyer	НQ	Target	НQ	Target Description	Deal Size	Buyer Type
16.	pwc		peopleferce		Provide of HR software to help businesses manage their workforce	n.d.	Strategic
17.	ciphr		MARSHALL E-LEARNING CONSULTANCY		Specialist diversity and inclusion online learning provider	n.d.	Strategic (PE)
18.	IHC		TREACH		Recruitment company serving the government and private entities	£67m	Strategic
19.	.IRIS		apex Ruman Capital Management		Provider of cloud-based HCM enterprise software	n.d.	Strategic (PE)
20.	MarshMcLennan Agency		iHR integrity		Provider of human resource services serving midsize clients	n.d.	Strategic
21.	4 Confidence	•	interworks	•	Recruitment company providing employment related services and operating job sites	n.d.	Strategic
22.	Reward Gateway		FOND		Provider of employee recognition, rewards and perks	n.d.	Strategic (PE)
23.	Paycor		ve.b		People development platform creating best in class workplace training	n.d.	Strategic (PE)
24.	liveh i re	*	A R R I V E D		Provider of shift scheduling solutions	n.d.	Strategic
25.	Hire ≭√ ue		Modern Hire		Intelligent hiring platform with screening, assessment and interview features	n.d.	Strategic (PE)
26.	FP FRANCISCO PARTNERS		⊗ GREENSLATE		Provider of payroll and production accounting solutions for the entertainment industry	n.d.	Private Equity
27.	SAPPHIRE V E N T U R E S		SIM <u>PPL</u> R		Employee experience platform powered by artificial intelligence	£55m	Strategic (PE)
28.	GREENOAKS		} }} RIPPLING		Workforce management platform providing ATS, benefits and talent management services	£390m	Private Equity
29.	PSG PROVIDENCE STRATEGIC GROWTH		mentorcliQ.		Provider of employee mentoring software	£62m	Private Equity
30.	VERITONE.		broadbean		SaaS technology provider focused on making talent acquisition and engagement efficient	£41m	Strategic

KEYNOTE HUMAN CAPITAL DEALS

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Covering the six months to 31st July 2023

#	Buyer	НQ	Target	НQ	Target Description	Deal Size	Buyer Type
31.	GENERAL ATLANTIC		D JOBBER	•	Operations management platform for small home service businesses	£85m	Private Equity
32.	20 FRIVATE LOCITY		Impellam Group		Divestiture – Impellam's UK staffing business and healthcare staffing business	£85m	Private Equity
33.	Operam Education Group		bridge		Education recruitment specialist placing teachers, supervisors and support staff	n.d.	Strategic (PE)
34.	Alcumus [®] Safet, Healthler, Stronger		*citrushr		Provider of human resource support and advisory services	n.d.	Strategic (PE)
35.	moorepay Payroll & HR Solutions		naturalhi		All-in-one, feature-rich, cloud-based human resource software provider	n.d.	Strategic (PE)
36.	Advanced AdvT		"Capita		Divestiture – Capita's non-core software business (CIBS, CHKS, Retain, WFM, Synaptic)	£33m	Strategic
37.	access		G Guestline		Hotel distribution and operations platform provider	n.d.	Strategic (PE)
38.	WebMD		Limeade [®]		An immersive online wellbeing company	n.d.	Strategic
39.	Kelio		TALENT VIEW GETTING EMPLOYERS NOTICED & LOVED		Developer of applicant tracking software (ATS)	n.d.	Strategic
40.	POWER STAFFING SOLUTIONS	*	 ■ OURGLASS	*	Provider of RPO, healthcare, IT and engineering staffing services	n.d.	Strategic
41.	HIRE_RIGHT		■ Inquirovitae	•	Provider of background screening services	n.d.	Strategic
42.	NEOBRAIN		Flashbrand		HR performance platform specialising in the optimisation of employee engagement	n.d.	Strategic (PE)
43.	anthemis		elevate		Consumer benefits administration platform	£22m	Strategic (PE)
44.	Apax.		SWING		Online marketplace connecting schools and substitute teachers	£30m	Private Equity
45.	& clovers		TalVista* Seeing beyond the obvious		Inclusion decision support platform helping businesses become aware of hiring bias	n.d.	Strategic (PE)



ABOUT BOXINGTON

SECTOR SPECIALIST M&A ADVISORS



ABOUT BOXINGTON

Sector specialist M&A advisors



TEAM MEMBERS













OUR SERVICES



- Fund-raisings of growth cap from PE and VC
- De-risk/ cash-out solutions



- Full or partial exits to Strategic and Private Equity
- On-market & off-market deal capabilities



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- Advice on deal preparation & timing
- Sector-based value driver knowledge

OTHER KEY INFORMATION

- Founded in 2010
- Independent and conflict-free
- Market-leading sector-focused research capability
- Deal size £/\$/€5-100m
- Authorised and regulated by the Financial Conduct Authority

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UNRIVALLED STRATEGIC BUYER COVERAGE



For the global Human Capital Sector



UNRIVALLED PRIVATE EQUITY COVERAGE



For the global Human Capital Sector



Domestic market Multi-territory Global

SELECTED COMPLETED DEALS



Sector Specialist M&A Advisors





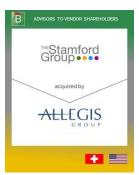


































For specialist expert M&A advice on exit, growth capital or deal preparation in the Human Capital sector, please get in touch.



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